HR - PERNAMBUCO PROJECT GENERAL FRAMEWORK

June 2015

LOCATION



New Jeep Plant FCA Goiana - Pernambuco/ June - 2015



FCA Plant Goiana Details on June 4, 2015

- World Class Expandable and Flexible Plant
- Production Capacity of 250k Vehicles/Year
- Implementation of Best Practices
- Integrated Supplier Park
- Proving Ground
- <u>Extensive Training: Technological Knowledge</u>
- Investment of more than U.S. \$ 3,5 billion
- Built area: Main Plant 260 sq.m. / Supplier Park 270 sq.m.
- Five buildings: Press, BiW, Assembly, Paint & Communication Center
- 8000 jobs at the plant and Supply Park
- <u>5 MAGNETI MARELLI Plants in the Supplier Park</u>

AROUND 100% OF THE PLANT / 80% OF THE SUPPLIER PARK DONE

SUPPLIER PARK I - OVERVIEW



- 16 suppliers and 17 product lines.
- Investment of 2 billion reais (construction/equipment)
- More than 4000 jobs generated
- 12 buildings spread over an area of 270 sq.m.

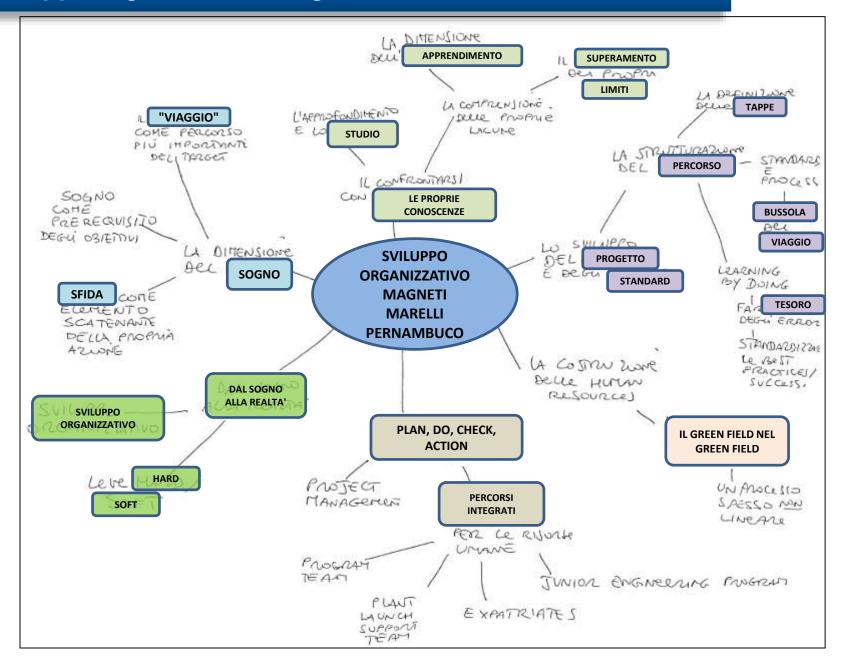
SUPPLIER PARK I - OVERVIEW (follows)



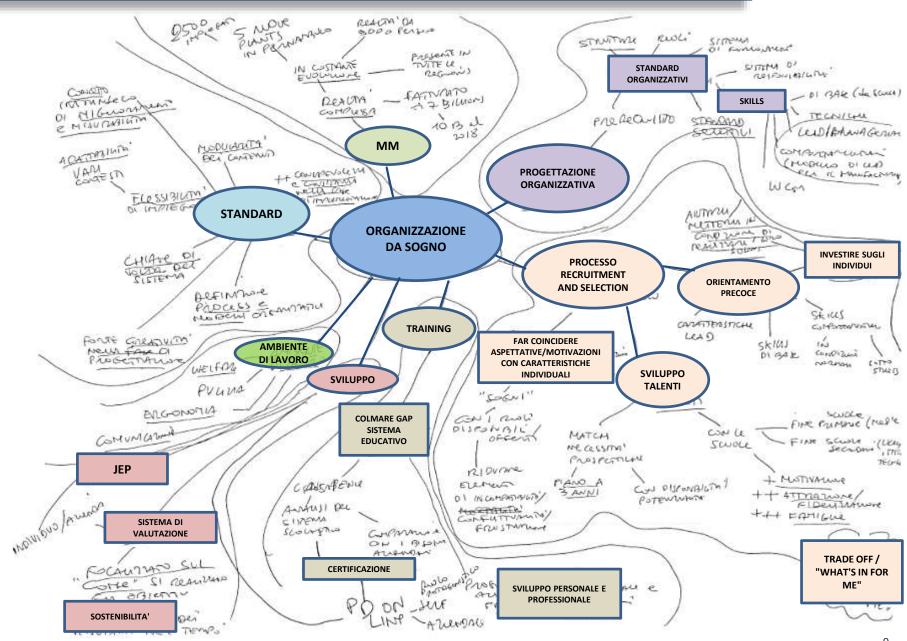
SUSTAINABILITY ACTIONS



Sviluppo organizzativo Magneti Marelli Pernambuco



Organizzazione da sogno



HR PERNAMBUCO PROJECT - OBJECTIVES

- 1. ALIGN PROCESSES, TOOLS AND METHODS OF WORK TO THE BEST PRACTICES AVAILABLE IN PROJECT MANAGEMENT AT INTERNATIONAL LEVEL;
- 2. GUARANTEE A **SOLID PROJECT WORK BREAKDOWN STRUCTURE** (WBS) **CONSISTENT WITH THE TARGETS** OF THE PROJECT, ENSURING THE RESPECT OF EXPECTED DELIVERABLE AND TIMELINES;
- 3. GUARANTEE THE **FULL INTEGRATION OF THE BENCHMARK EXPERIENCES** OF POMIGLIANO, SERBIA AND OMG WITHIN THE NEW FRAMEWORK OF PERNAMBUCO START-UP;
- 4. LEVERAGE SPECIFICITIES OF BRASILIAN ENVIRONMENT, CULTURE AND EXPERIENCES;
- 5. CREATE A **SOLID CULTURE / EXPERTISE** OF MANAGE COMPLEX PROJECTS / DIFFICULT ACTIVITIES
- 6. USE A **COMMOM LANGUAGE** TO FACILITATE COMMUNICATION AND CONTINUOUS ALIGNMENTS BETWEEN ALL THE PARTIES INCLUDED IN THE PROJECT
- 7. TO BE **FULLY INTEGRATED** WITH THE GENERAL FRAMEWORK OF THE COMPANY PROJECT MANAGEMENT SYSTEM (INCLUDING ALSO PARTNERS SUCH AS FIAT SERVICES, ICT SUPPLIERS)



TO ENSURE CONSISTENT IMPLEMENTATION OF THE ORGANIZATION MODEL AND CONDITIONS FOR THE SELF MANAGEMENT OF PERNAMBUCO ("AUTONOMY" IN TERMS OF SKILLS /LEADERSHIP)

STRUCTURE OF THE HR PROJECT MAP OF THE AREAS OF INTERVENTION



STRUCTURE OF THE PROJECT WBS - SOME DETAILS

:: 11 AREAS OF INTERVENTION

:: 2 INFRASTRUCTURE AREAS (PROJECT MANAGEMENT AND BUSINESS CASE)

- :: 3 MAIN CLUSTERS IDENTIFIED
- :: 7 LEVELS OF DEPLOYMENT IN TERMS OF ACTIVITIES (UP TO 1000 DIFFERENT LINES IDENTIFIED BY TODAY)

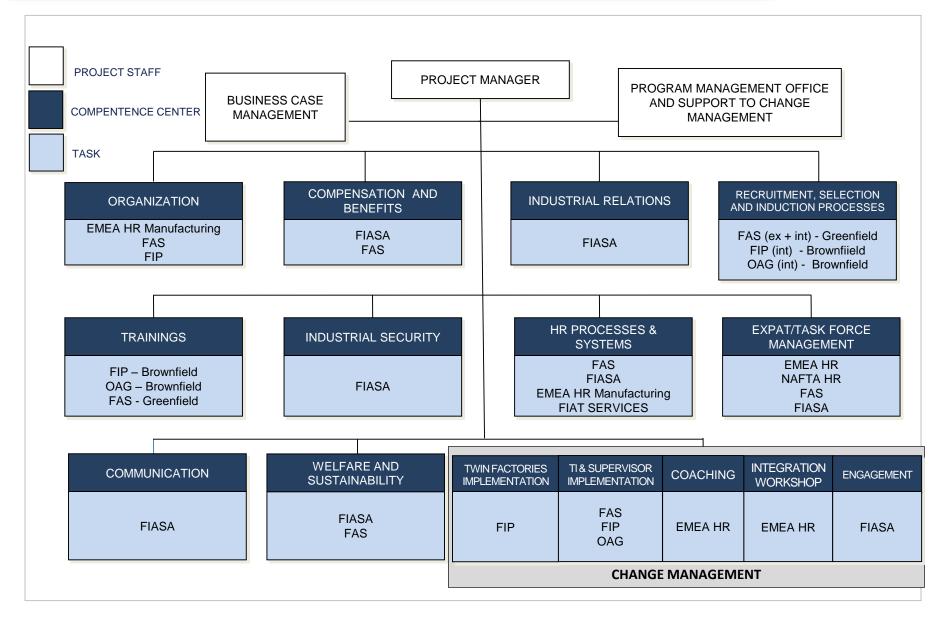
:: CLEAR IDENTIFICATION OF:

- :. **RESPONSIBILITIES**
- :.BRASILIAN SUBJECT MATTER EXPERT TO SUPPORT PLAN OF
 - ACTIVITIES
- :.EMEA SUBJECT MATTER EXPERT TO SUPPORT CARRY OVER OF
- EXPERIENCE FROM BENCHMARKING INITIATIVES IN POMIGLIANO, OMG

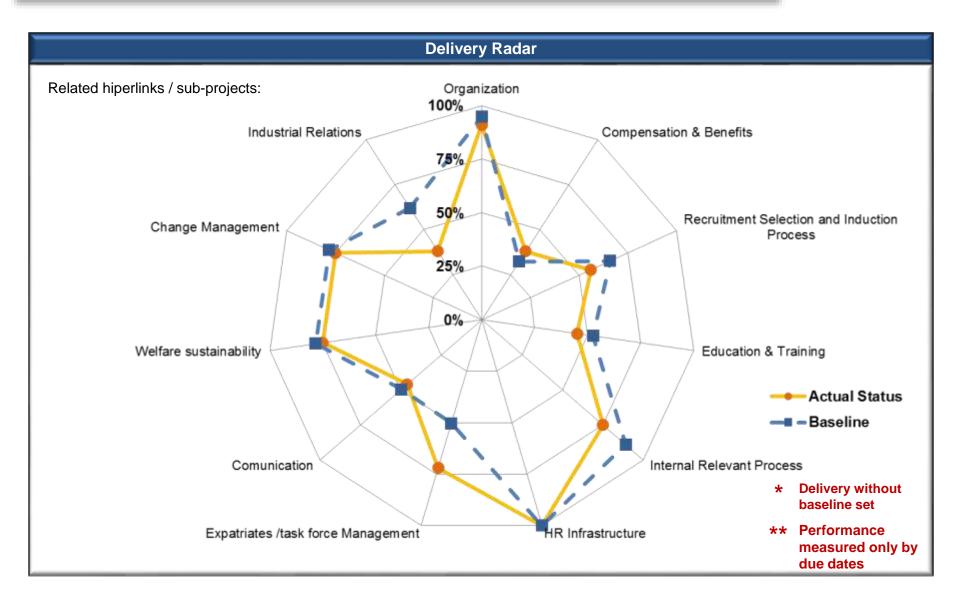
AND SERBIA

- :. DEFINITION OF TIMELINES
- :. DEFINITION OF PRIORITIES OF INTERVENTION AND FAST START
- ACTIVITIES FOR FIRST 3 MONTHS FROM NOW

STRUCTURE OF THE PROJECT FIRST LEVEL WBS



DELIVERY RADAR CHART REPORT



THANKS!



PLANT CONSTRUCTION EVOLUTION











