

DigiLean Factory

Fabbrica Futuro - Bologna

A new path for EVOCA

Formerly known as N&W Global Vending

We have widened our brand portfolio becoming a leading global company in the OOH Coffee machine industry.

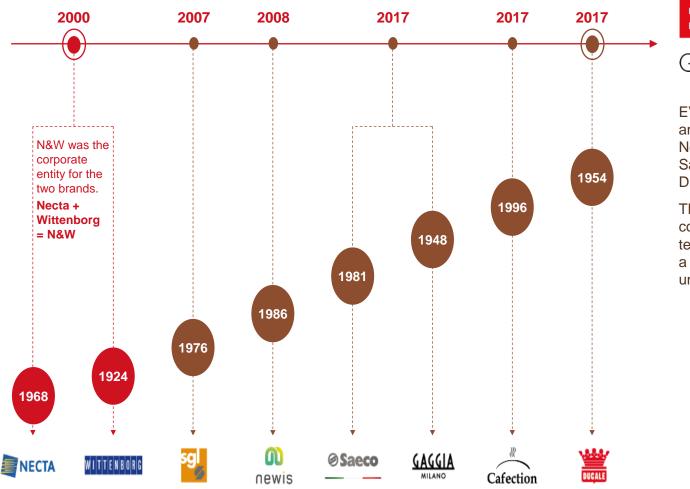
We offer a broad product range, dedicated solutions and specialized services for each market segment thanks to our world-class technology capabilities.





Company Overview

Group History





EVOCA is the corporate identity for an aggregation of eight brands: Necta, Wittenborg, SGL, Newis, Saeco, Gaggia, Cafection, and Ducale.

The eight brands share a common coffee focus, advanced technologies, state of the art R&D, a wide distribution platform and unrivaled after sales network.

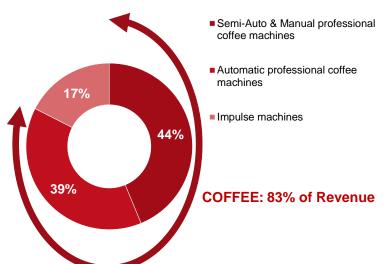


Company Overview

We are a global leader in Professional Coffee Machines

- One of the leading Professional Coffee machines manufacturers globally with revenues of over € 400 million
- 8 manufacturing sites, 6 R&D centres, products sold in 100+ countries, 500+ registered patents, 10,000+ customers, ~500 Suppliers, ~1,800 FTEs

EVOCA REVENUE BREAKDOWN BY SEGMENT

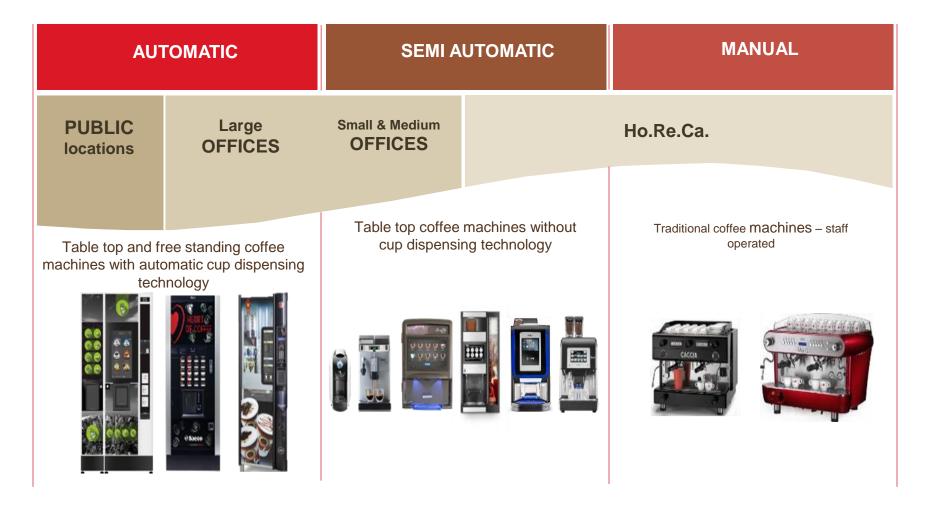






Product ranges

Professional Coffee machines



Product ranges

Impulse range & Digital solutions



Confectionary and Food machines.





Free standing machines with stacks.







Cashless payment systems, apps for Payment, data collection on site or through cloud management.







Worldwide presence

HEADQUARTER

Valbrembo (Italy)

SUBSIDIARIES AND BRANCH OFFICES

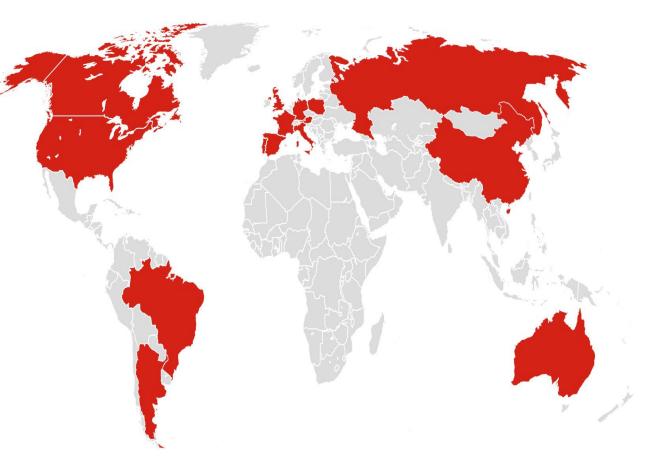
Europe:
 Austria, Belgium, Denmark, France,
 Germany, Poland, Russia, Spain,
 Portugal, UK

 America: Canada, USA, Brazil, Argentina

 Asia & Oceania: China, Singapore, Australia

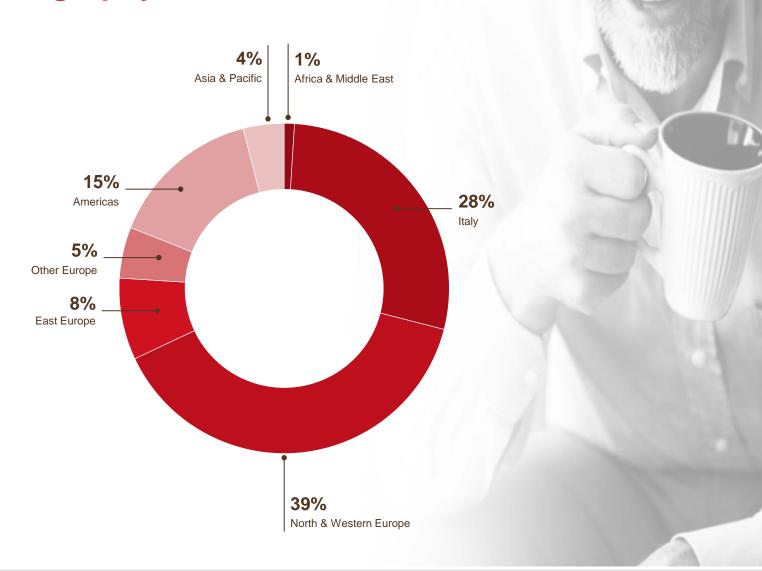
DISTRIBUTION NETWORK

More than 100 Countries





— Sales by Geography



- Product Certifications

Evoca relies on specific product certifications in the various countries.

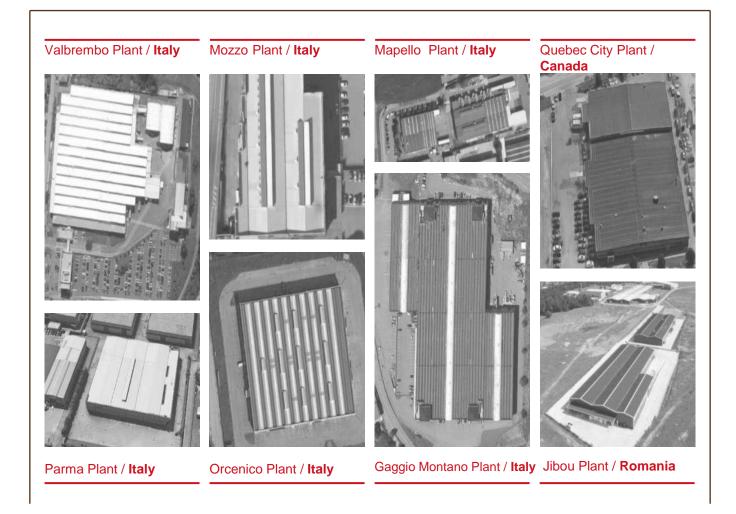






- Manufacturing sites

Annual production: 250.000 machines







Target & Timing

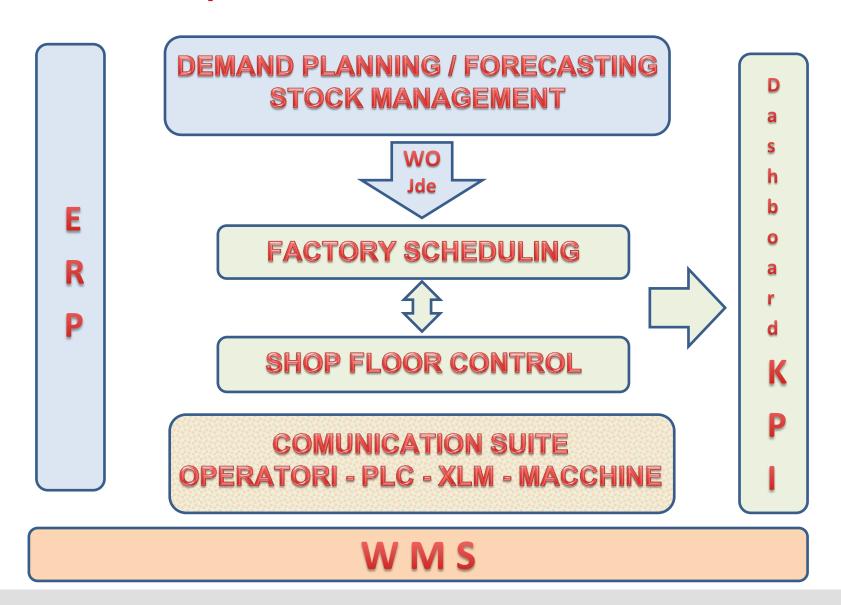


The Reason WHY

Target Issue Origin Improvement - Lack of IT - Traceability **Projects** System Support - Shoopfloor across EVOCA in order to Control Operations: improve - Change - Kaizen Prod - Scheduling Management - LeanMaterials (Processes and - SC Revision Organization)



ICT EVOCA Operations – AS IS





ICT EVOCA Operations – TO BE

LMM

Organization review

Extended SC with Suppliers

Flow Revision

• PFEP

New Layout

SW MES

Planning

Consuming

2° Level Traceability

Monitoring

Optimizing

SW WMS

Logistic Traceability

Optimized Handling

Stock Analysis

LEAN MATERIAL MANAGEMENT

FACTORY SCHEDULING

SHOP FLOOR CONTROL





WMS







Project Timing

SW Selection & KPI Definition

Scheduled: Jan/Mar 2016

Done: Mar 2016

Incoming

Process

Scheduled: Jan 2017

<u>Done:</u> Jan 2017

MES+WMS Common Parts Assembly Area Scheduled: Mar/Jun

2017 Done:

Jun 2017

MES+WMS Deployment

Lines 6-2-5-1-4-3

Scheduled: Jul/Nov 2017

Done: Nov 2017

Scheduler and MES+WMS Mapello Site Scheduled 2018

Running





AS IS - TO BE

Scheduled: Apr/May 2016

Done: May 2016



Finished Product

Scheduling

Warehousing Picking

Line Feeding

Scheduled:

Nov/Apr 2017 Done:Apr 2017

ME

MES + WMS Pilot Assembly

Line 7 Scheduled:

Scheduled: Jul 2017

<u>Done:</u> Jul 2017



MES+WMS
Pilot Metal
Sheet Dept.
Scheduled:

Nov/Dec 2017 Running



Scheduler and MES+WMS Mozzo Site

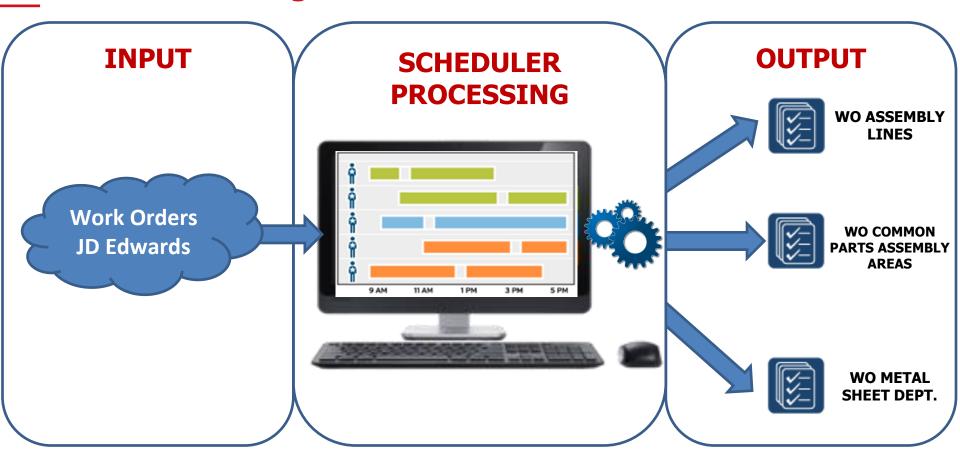
2019



Manufacturing Execution System



MES Scheduling





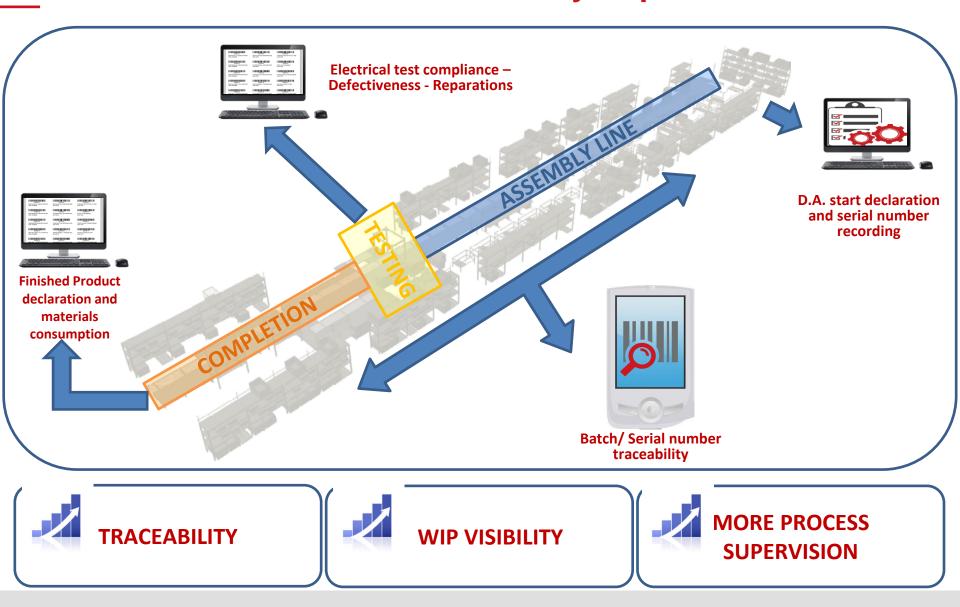


SETUP FINE-TUNING





MES Production Status - Assembly Dept.





Warehouse Management System

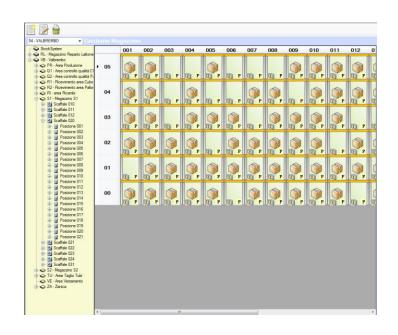


Incoming Raw Material

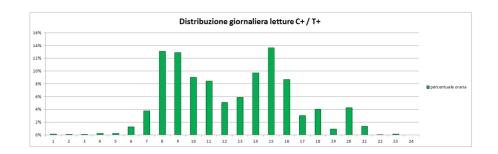




Warehouse Management







Warehouse Saturation EFFICIENCY



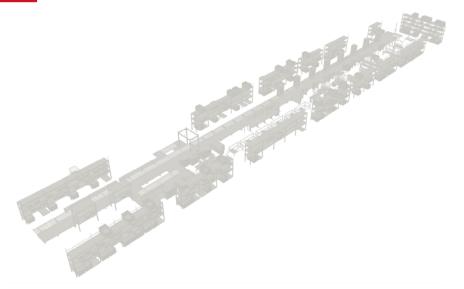
Warehousing and Picking Process EFFICIENCY



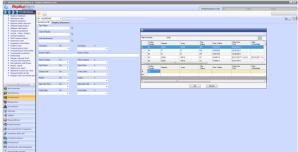
Rotation Index, WIP Inventory,
Blue Collars Saturation
DATA AVAILABLE



Warehouse Management

















Assembly Areas
Line Feeding
EFFICIENCY



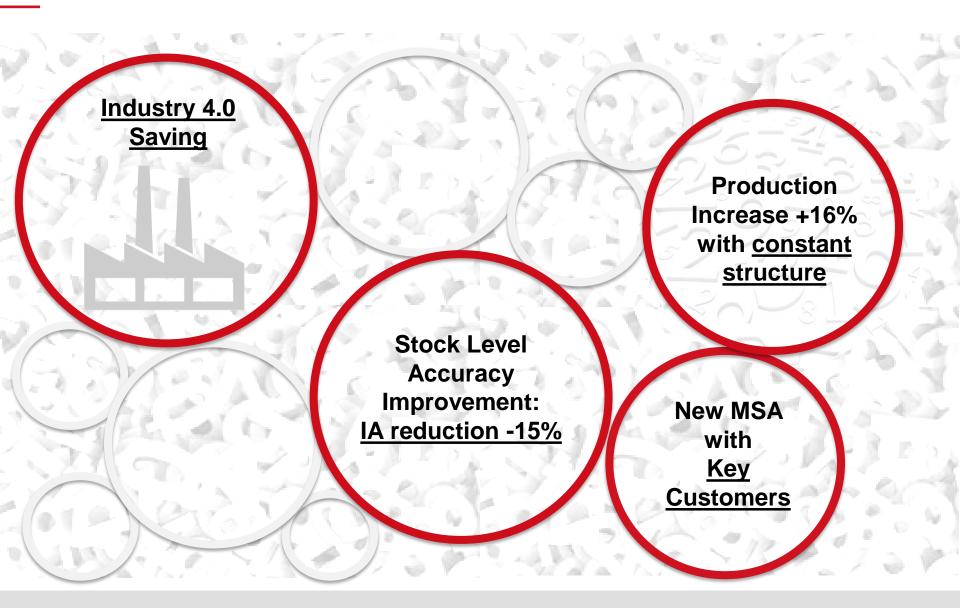
Blue Collars saturation and more flexible MANAGEMENT



Line side stock management EFFECTIVENESS



Achievements





Next Steps

MES + WMS**Mapello Site**

Sept 2018

MES + WMS

Mozzo Site

Q1 2019



WMS

SaGa Coffee

May 2018



Distribution

Spares & Finish Products

End of 2018





Thank you

