

# Impresa 4.0

## Soluzioni per la digitalizzazione del settore industriale

## **Smart Logistic & Asset Tracking**

Masi Matteo Sales Specialist – Industry Digitization / Industry 4.0

# Global Manufacturing Challenges Ahead...

**Increasing Complexity** 

**Increasing Cost Pressure** 

**Diverging Markets** 

**Production Flexibility** 

Value Chain Insight

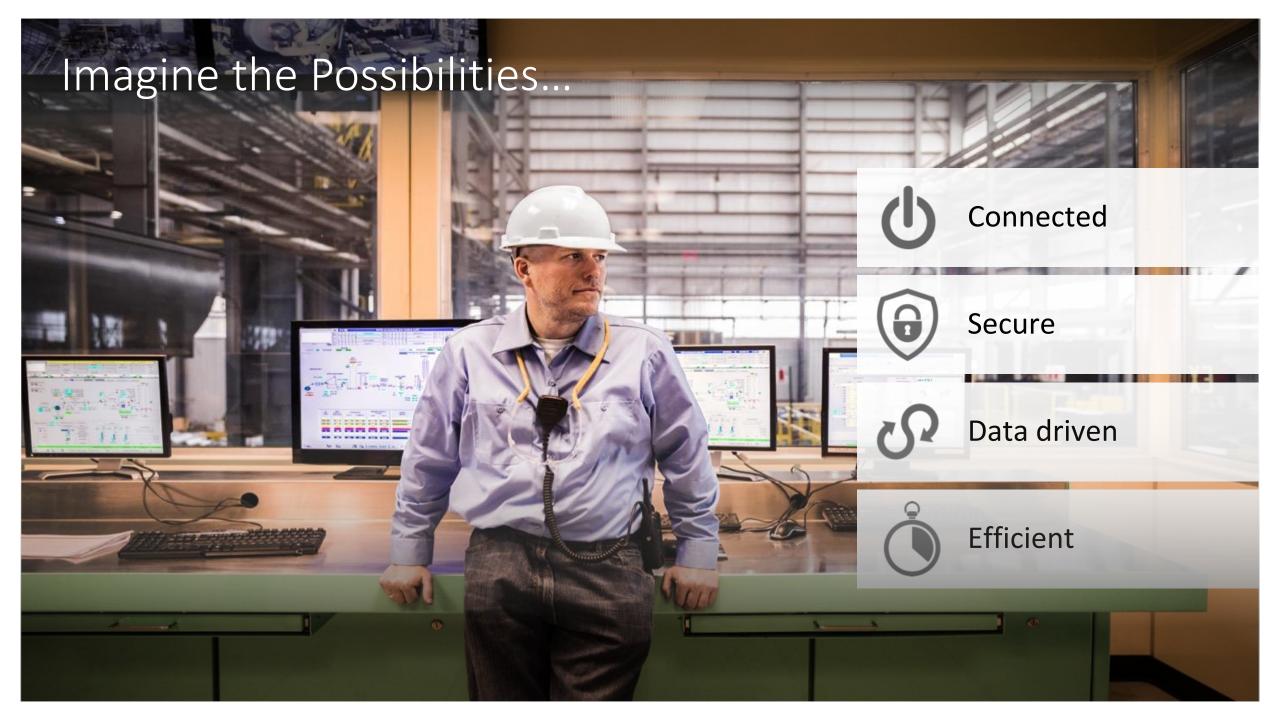
**Product Servitisation** 

**Changing Customer Behaviors** 

**Competitive Landscape** 

# **Changing Trends Are Driving Changing Priorities**





Da Industria 4.0 a Impresa 4.0

# **#DIGITALIANI**

## Industria 4.0 Focus su linea di produzione, Fabbrica e Macchine

## Impresa 4.0

Focus sul valore del digitale al servizio dell' Impresa Manifatturiera Italiana



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https://www.internet4things.it/tag/digitaliani/



# La via Italiana all'Impresa 4.0











FIAT CHRYSLER AUTOMOBILES





**T**peco

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# PIANO NAZIONALE INDUSTRIA 4.0

# Agevolazioni fiscali





## La matrice Spese | Agevolazioni

#### ATTIVITA' DI RICERCA E SVILUPPO

Approccio integrato Warrant Group

	CREDITO RICERCA E SVILUPPO	PATENT BOX	CREDITO INVESTIMENTI SUD	SUPER / IPER AMMORTAMENTI	CREDITO PERSONALE ALTAMENTE QUALIFICATO	POR FESR	HORIZON 2020	START UP	PMI INNOVATIVE
<b>Oggetto sociale</b> finalizzato all' <b>innovazione</b>								$\checkmark$	Ø
Svolgimento attività di ricerca e sviluppo	$\checkmark$	Ø			Ø	$\checkmark$	$\checkmark$	Ø	$\checkmark$
<b>Soglie quantitative</b> all'attività di R&S svolta	$\checkmark$	Ø				$\checkmark$		$\checkmark$	$\checkmark$
Presenza di <b>personale</b> altamente qualificato	$\checkmark$				Ø	$\checkmark$		Ø	Ø
Presenza di <b>personale</b> qualificato	$\checkmark$					$\checkmark$			
Investimenti in <b>macchinari</b> , strumenti e attrezzature	$\checkmark$		$\checkmark$	Ø					
<b>Titolarità</b> di diritti sull' <b>IP</b>	Ø	Ø						Ø	Ø
<b>Reddito</b> di sfruttamento di <b>IP</b>		Ø							

Tipologia di spesa di Ricerca e Sviluppo	PREMIO FINO AL 31.12.2016	PREMIO DAL 1.1.2017
Personale altamente qualificato impiegato in attività di ricerca e sviluppo.	50%	50%
Spese relative a contratti di ricerca stipulati con università, enti di ricerca e organismi equiparati, e con altre imprese, comprese le start-up innovative;	50%	50%
Servizi di ricerca e consulenze acquisiti da professionisti autonomi assimilati ai contratti di ricerca.		
Quote di ammortamento delle spese di acquisizione o utilizzazione di strumenti e attrezzature di laboratorio.	25%	50%
Competenze tecniche (comprese le spese relative a personale non altamente qualificato) e privative industriali.	25%	50%

## Obstacles implementing Industry 4.0 in their Organization

- Lack of strategy, a roadmap
- Lack of key talent & capabilities
- Lack of strategy to collect, manage, secure data
- Lack of understanding the 'What' in order to deploy the "How"
- The RISK of Doing Nothing





VALUE	igital Manufac Industrial Plan v	cturing Road		าย
Connected Factory	<b>Partially connected</b> Single layer LAN Low segmentation Low security Low Security Proprietary silos	Factory Network Open, standard-based, Integrated, Secure Centrally managed Factory Security Secure integrated access	Advanced solutions Collaboration Asset tracking Safety & Security Analytics Retrofitting Fog Computing	Digital Supply Chain Production, Logistic, Suppliers, Sales, Post-Sales, Customers feedback
Connected Products	Not or partially connected Not reachable Basic one-way	Machine Connectivity Rapid commissioning & provisioning Machine Security Remote monitoring	Machine Data Integration Platform OEE monitoring Scaled Data acquisition Advanced Security Process Health Fog Computing	Advanced Machine Optimization Machine As a Service Predictive Maintenance Remote Support Advanced User Experience Automatic interaction (bot)

TIME

## Industry4.0 Infrastructure and Solutions

Predictive Analytics, BI, Business Process Management

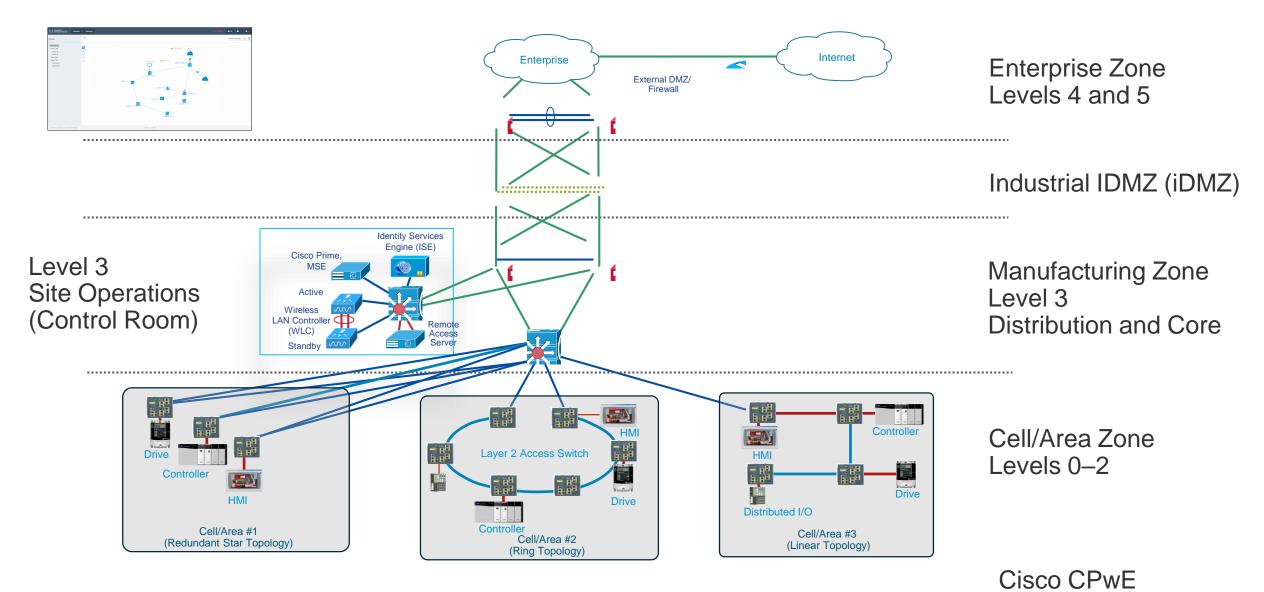
### Kinetic Data Intelligence (Visualization / Reporting)

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Kinetic Data	Connected R&	trial Collabo D, Connected Aca n, Visual Factory Digitization	ademy, Factory	Smart Logistic	Safety and Predictive Mainte		Connected Machine/ Servitization / Predictive Maintenance Connected Products /User Experience
Delivery Platform		tion: Connected Factory			actory		
Connection Management og Computing Data Delivery	Factory Network		Edge & Fog Computing			Facto Securi	

**Objects (Plant/Machines/Robots) People Processes** 

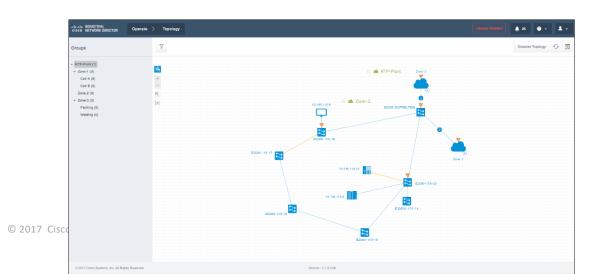
## Connected Factory (CPwE Validated Design Guide)



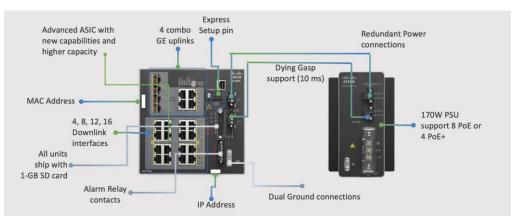
## **Connected Factory**

https://cisco.app.box.com/s/holetxzm5b1suh2s28ijqcbf31gznir6

- 1 Network: Open, Standard-based, Secure, Scalable
- Enterprise & Industrial Protocols
- Network-As-A-Sensor built-in security
- Integrates Manufacturing Systems + Business networks
- Enables real time visibility to business applications
- Reduce downtime
- Improved OEE and productivity
- Increase safety







### New

- TSN (Time Sensitive Networks) support
- Industrial Network Director

# Marcegaglia Connected Factory

## Transforming plant ops at Marcegaglia



### https://youtu.be/DnNeJmHcC58)

- Improve efficiency and uptime in all their factories
- Reduce production costs; drive productivity
- Guarantee highest levels of safety

## Solution

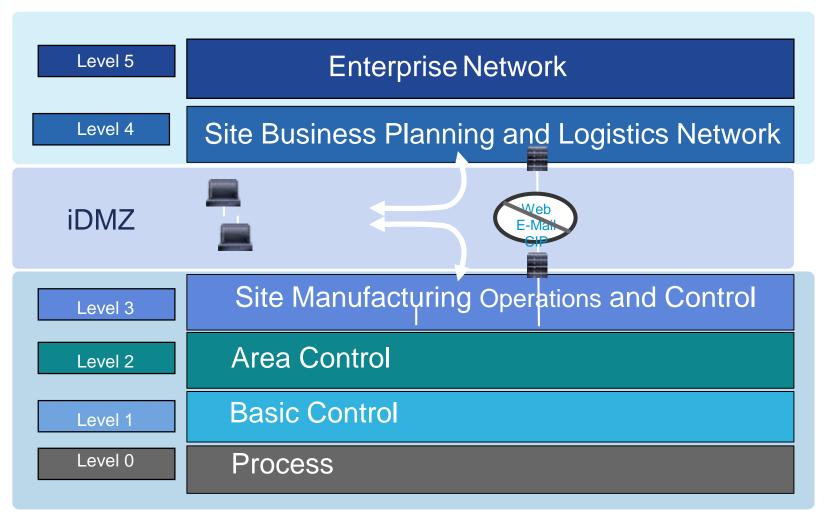
Challenge

Connected Factory Network and Factory Wireless—with extended teams of IT and OT working together

### Results

- Reduced to zero production errors
- Improved physical safety for personnel
- Improved IT security for connected systems and devices

# **Factory Security**



- Business continuity, availability, integrity
- Quick crisis management and response
- Reduce downtime
- New business models: Remote maintenance + Remote collaboration
- Granular security policies
- Integration with Network-As-Sensor framework
- 3 steps security

1: Secured Connectivity

- 2: Secured Visibility and Control
- 3: Converged Security and Depth



# Marcegaglia Factory Security

http://cs.co/Industry40-Cisco-MarcegagliaFactorySecurity

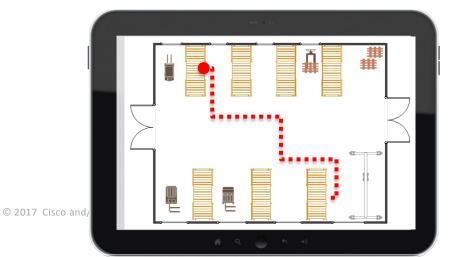


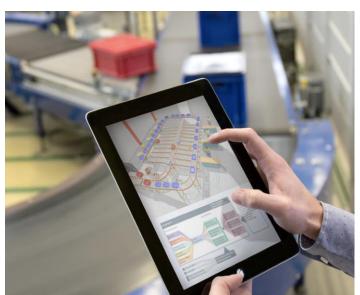




## Smart Logistic, Asset tracking

- Real time Equipment and Asset visibility, location, condition
- Track supplies in transit
- Inventory accuracy
- Improved equipment utilization
- Real time push notification
- Correlate location of asset and operator to minimize down time





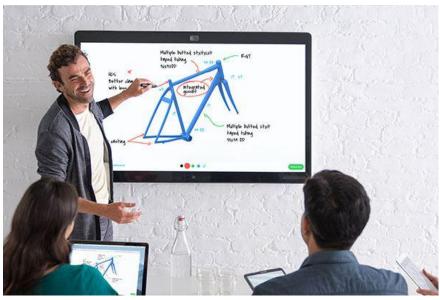




## **Industry Collaboration**



### Spark Board: Connected R&D

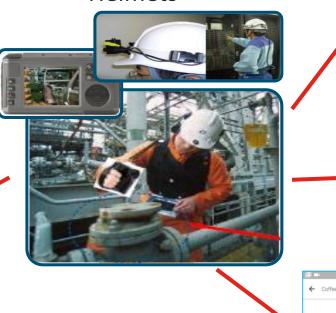


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Telepresence

Remote Support

Smart Glasses and Helmets







### Spark:

### Human-Machine Interaction with bots

## Manufacturing Collaboration featuring Cisco Spark

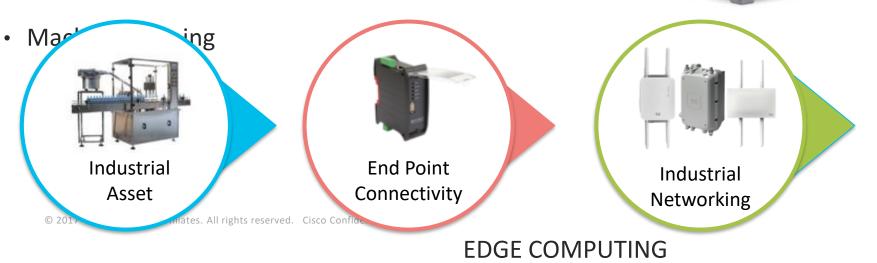
- A single platform for viewing relevant data
- Alerts across the value chain
- Identify and fix broken part
- Full history captured
- Augmented reality

Industrial Collaboration to Shorten Downtime https://www.youtube.com/watch?v=hlvEjABsbZ8

Predictive Maintenance with Spark integration https://www.youtube.com/watch?v=hlvEjABsbZ8

## **Connected Products & Machines**

- New revenue stream thanks to new services
  - Predictive maintenance, zero downtime, machine running, Data Analytics, Remote support
- Predictive Maintenance
- Machine-As-A-Service
- Time to market, Innovation, quality assurance
- Fog/Edge computing
- Machine Retrofit



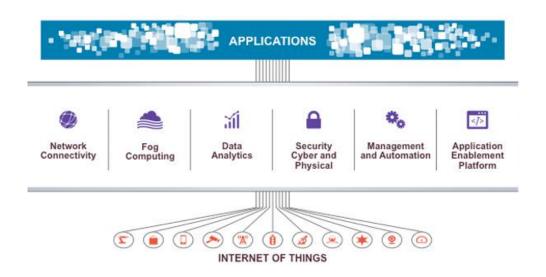






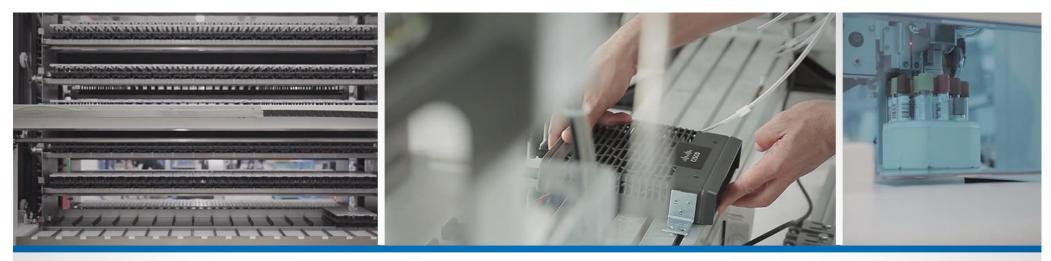
# **Fog Computing**

- An architecture design combining compute, storage, control, management, and intercommunication of edge devices and clients
  - Extension of the cloud down to the things
- Why do we need another concept?
  - It refers to a unique problem domain
  - Fog addresses network issues of latency, bandwidth and operational issues of autonomous operation, in-flow data analysis, and management overload

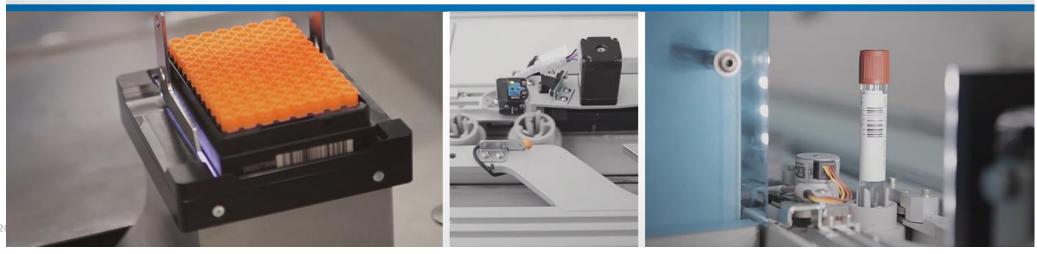


http://www.cisco.com/c/en/us/solutio ns/internet-of-things/iot-fogcomputing.html

### Inpeco Connected Machine <a href="https://www.youtube.com/watch?v=peykFPb0PK8&feature=youtu.be">https://www.youtube.com/watch?v=peykFPb0PK8&feature=youtu.be</a>



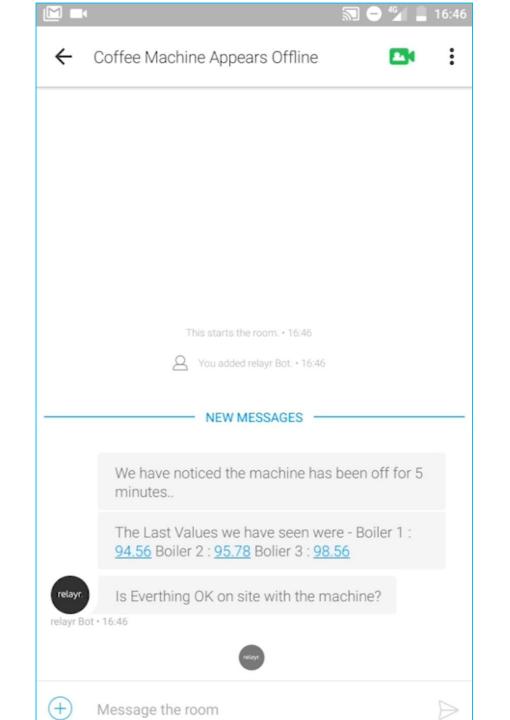




# Human- Machine Interaction

https://cisco.box.com/v/LMConnectedMachine-SparkBot

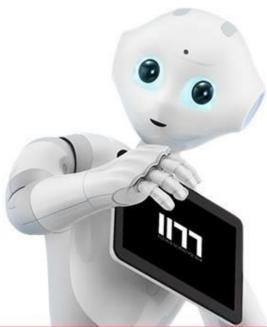
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		LaMarzocco 12:31 6.8 0 0 0.0		$\odot$	
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## **1177 Connected Machine**







POWER BY: CISCO AND Co softec



#### THE NEW DIGITAL EXPERIENCE



# Smart Logistic & Asset Tracking

# Manufacturing Industry Trends

**Customer Top Imperatives** 

## **Wireless Identification**

- **High value asset location** Parts, equipment, supplies
- Enterprise Asset Utilization No need to over provision
- Material Flow Deliver the right component to the right place at the right time

### **Reduced Scrap**

- Avoid waste
  Accurate WIP accounting
- FIFO Compliance
  Reduce outdated stock
- Rework Management
  Coordinate similar rework

### **Logistics Efficiency**

- Smart Dispatching Engage nearest appropriate asset
- Distribution Center Management Ensure availability of carriers
- **Container Tracking** GPS/Cellular/Satellite tracking of goods
- **eKanban** Automate restocking triggers

#### **Heavy Equipment Manufacturer**

- 5% overall improvement in cycle time
- 40% improvement in replenishment times

**Glass Manufacturer** 

- 65% reduction in scrap due to lost glass
- Increased throughput and decreased cycle time

#### Package Delivery Service

- \$1M annual savings in lost roll cages
- 200 countries, 900 deports, 19K trucks, 30K cages

# Asset Management Use Cases

### **Asset Utilization**

- Track supplies in transit
- Inventory accuracy of receivables
- Retrieve misplaced components, subassemblies, etc.
- Locate missing tools, test harnesses, etc.
- Vehicle location for smarter dispatch

### **Material Flow Efficiency**

- Wireless restocking trigger
- Choke point recording
- The *right* supplies get to the *right* place
- In-line rework
- Bar Code replacement



### **Business Value**

- ✓ Production throughput increase
- ✓ Improved equipment utilization
- ✓ Reduced scrap
- ✓ Labor efficiency
- "82% improvement in retrieval time results in increased throughput, and "on time delivery" was improved 13%" – Ops Manager, Semiconductor

# People Awareness Use Cases

### **Skills Match**

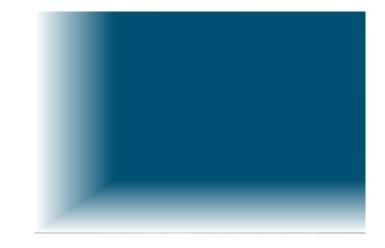
 Locate people with specific skill sets or certifications nearest to the site that requires those skills

### Compliance

- Virtual ring fence
- Movement of contractors and visitors need to be monitored in areas that include hazardous waste and security clearances

### Safety

• Panic button to alert emergency response

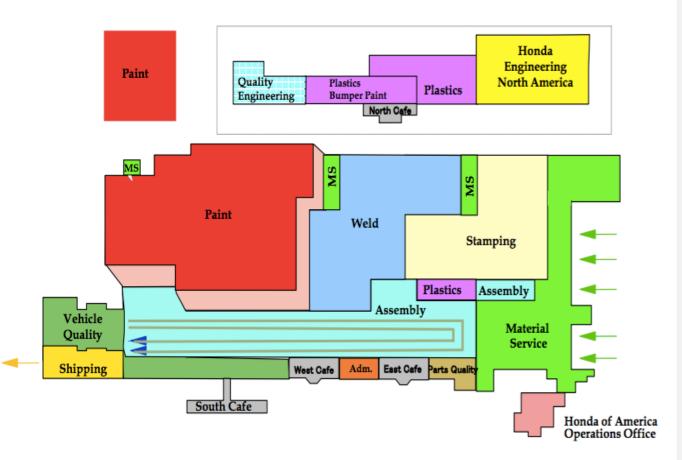


### Extending the Value

- Video surveillance
- Mobile collaboration
- Wearables
- Digital Dashboards
- Emergency notification

# A Customer Example

### 5Million Sq Ft Plant



## Reduce Waste & Inefficiencies

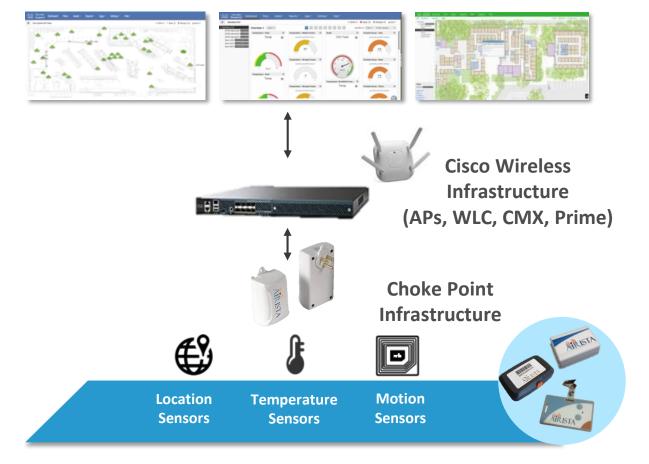
### **Customer Situation**

- Auto manufacturers use antiquated processes in a rapidly changing market that squeezes margins and cycle times
- Paper based systems require hours or days to surface valuable production insights
- Equipment and entire vehicles get misplaced and lost
- Manual bar code scans are a waste of time & motion
- Suppliers' part carriers are not returned to suppliers, impacting ability to restock

## **Customer Goals**

- Locate missing equipment & vehicles when needed
- Improve component accuracy through wireless reads of vehicle identification
- Remove wasted motion associated with handheld reads of bar code sheets
- Ensure on-time parts supply through efficient utilization of suppliers' carriers

# **Track & Trace Solution**



### **Cisco Kinetic/CMX**

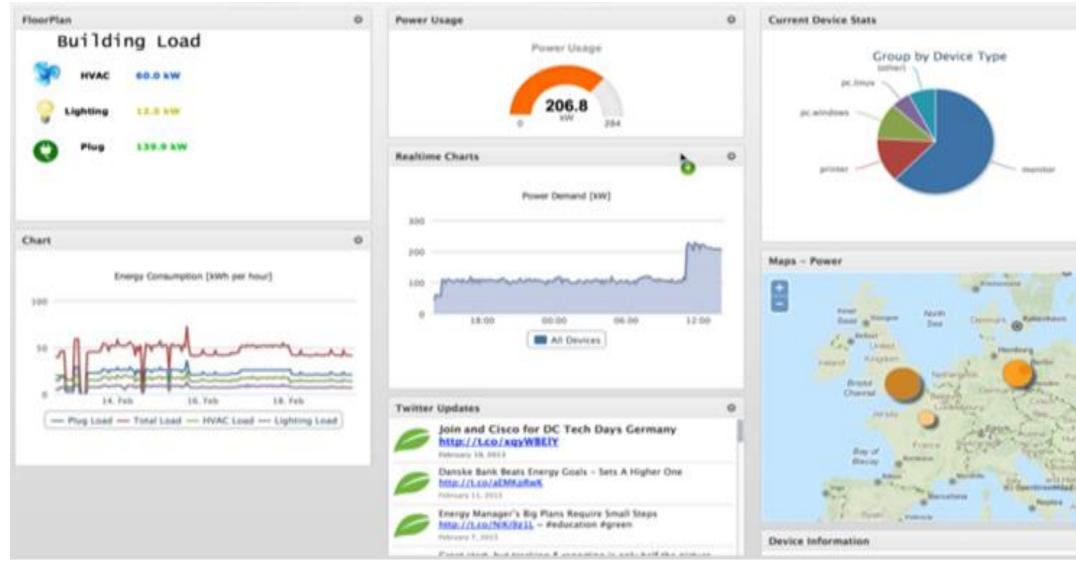
### Capabilities

- Integration with MES systems for process automation and record keeping
- Map visualization, event configuration, and business rules
- Wi-Fi & Bluetooth Low Energy (BLE) sensors for assets, personnel, and condition (motion, temperature, humidity, etc.)

### **Solution Benefits**

- Real-time monitoring of location (sensor signal strength and triangulation of x-y coordinates)
- Policy automation to notify when asset crosses designated boundaries
- Simplified cloud deployment and sensor deployment

# **Real-Time Location & Visualization Dashboard**

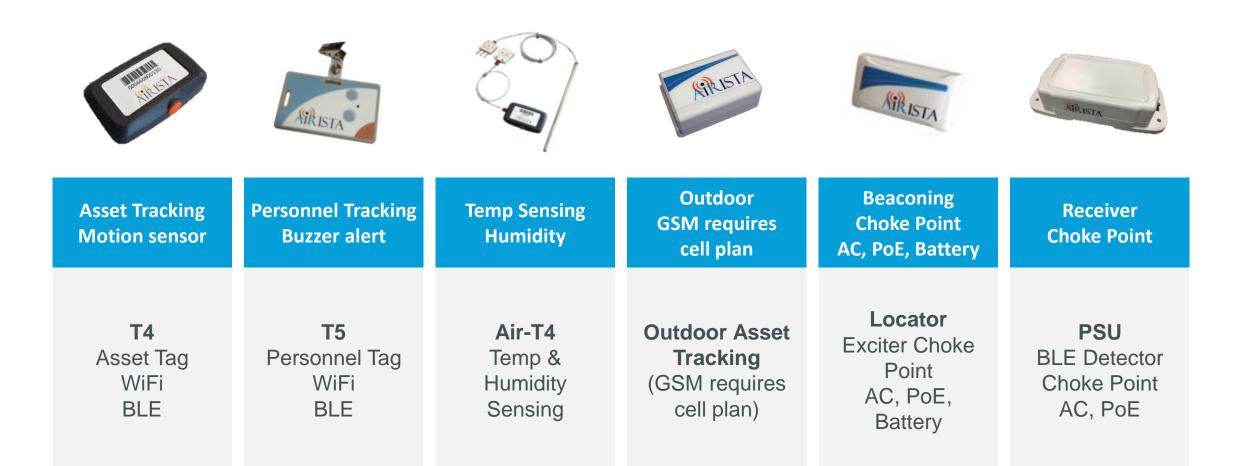


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# Case Study – Large Auto Manufacturer

### Challenges

- Need to track high-value assets (white bodies disappear; \$1300 for each white body scrapped in weld)
- Paper based system to pull work instructions is inefficient

### Solution

- Tag each white body before weld to track; associate VIN with tag ID
- Replace manual bonnet sheet scans with wireless identification; associate VIN with tag ID - workstations along assembly scan the bonnet sheet for instructions specific to VIN

### **Business Outcomes**

- 1.5 white bodies/shift; 2 shifts/day x 250 days/yr; Annual savings = \$1M
- Eliminate 2 headcount per shift; remove waste associated with paper processes; Annual savings = \$250K savings



# Connected Refinery A Customer Example



## **Gas Monitoring and Detection**

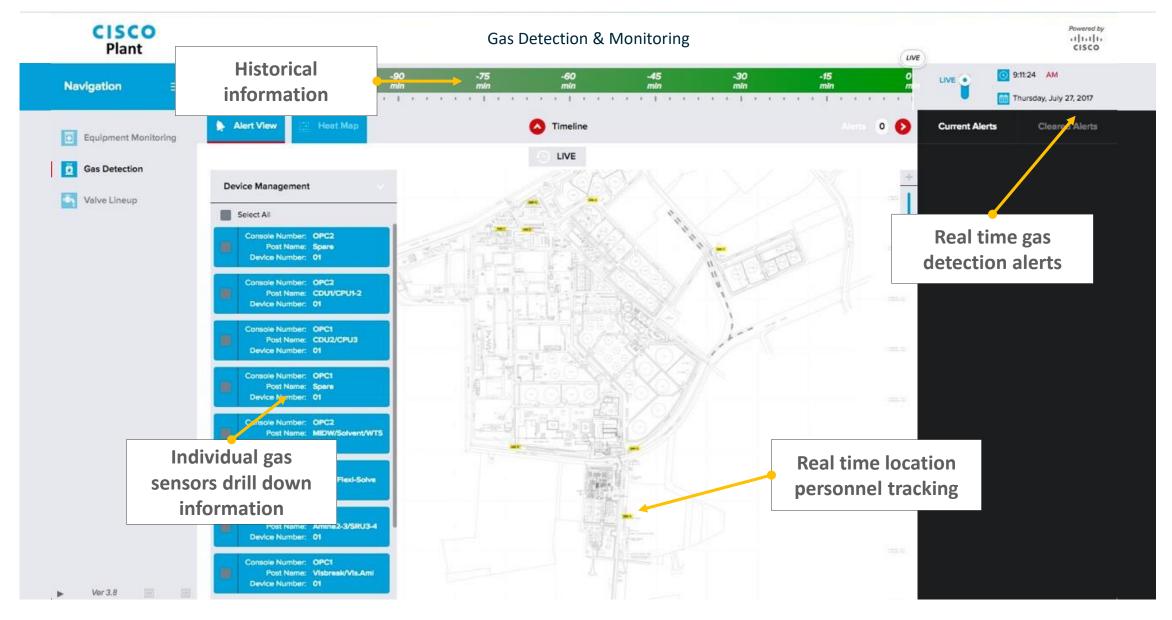
### **Customer Situation**

- Fixed location detectors provide limited visibility of leaks
- Personnel location unknown in relation to leaks
- Work start delayed due to gas detection survey
- Fixed wired detectors are expensive to install
- Safety of personnel of utmost importance

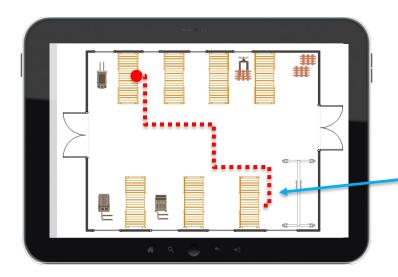
## **Customer Goals**

- Improve productivity and time to start hot work
- Improve visibility into real time gas detection and personnel location
- Optimize evacuation route planning
- Meet staff safety goals

# **Real-time Site Monitoring Dashboard**



## Location Based Asset Tracking Trolleys







## Dallara – Connected R&D + Smart Logistic



## Postazione di taglio – Stato di ALERT Postazione di taglio – Codifica e stampa dei barcode

Il tuo rack: ione di taglio	Rotolo	letto:	Stato di sconnelamento		
Annulla 📇 Stampa 🍥 Chiudi Sessione					
tuo rack: RACK115032017 cheda di Lavorazione: ME221273_PB	Descri		Stato di scongelamento Stato di deterioramento Stato di deterioramento Temperatura limite: 27° Temperatura ambiente: 26° Tempo min perm prima del taglio (min) : 5 Tempo max di esp prima del deperimento (min): 1	Temperatura: 27.411 Tempo: 0 d, 0 h, 1 m, 27 s	Genera
		Rotolo letto	Codice barcode		
		ROLLQA	12X1X13X00018		<u> </u>
		ROLLQA	12X1X13X00019		<u> </u>
		ROLLQA	12X1X13X00020		<u> </u>
		ROLLQA	12X1X13X00021		<u> </u>
		ROLLQA	12X1X13X00022		<u> </u>
		ROLLQA	12X1X13X00023		<u> </u>
		ROLLQA	12X1X13X00024		<u> </u>
		ROLLQA	12X1X13X00025		

## Postazione di taglio – Rotolo non scongelato

Sessione di taglio			
Il tuo rack:	Rotolo letto: ROLLQA	Stato di scongelamento	Temperatura: 27.411 Tempo: 0 d, 0 h, 0 m, 33 s
RACK115032017 Scheda di Lavorazione:	Nome: C CC802 T700 24k 2x2T ET445S 35% Cit 1200 Descrizione: ROLL DI TEST	Stato di deterioramento Temperatura limite: 27º	Genera
ME221273_PB		Temperatura ambiente: 26° Tempo min perm prima del taglio (min) : 5 Tempo max di esp prima del deperimento (min): 1	

# Stato dei ROTOLI/RACK

Decongelamento	Deperimento	Area	Entrata in area	Uscita da area	Tempo di Permanenza	Temp minima	Temp massima	Temp media
0	0	Cella frigorifera	23-03-2017 13:02:20	23-03-2017 13:02:51	0 d, 0 h, 0 m, 31 s	25.523°	25.523°	25.523°
		Area taglio	23-03-2017 13:02:51	23-03-2017 16:32:43	0 d, 3 h, 29 m, 52 s	23.55°	25.008°	24.176°
0	0	Cella frigorifera	23-03-2017 16:32:43	23-03-2017 16:33:04	0 d, 0 h, 0 m, 21 s			
•		Area taglio	23-03-2017 16:33:04	23-03-2017 16:48:05	0 d, 0 h, 15 m, 1 s	23.764°	23.807*	23.778°
0	0	Cella frigorifera	23-03-2017 16:48:05	23-03-2017 16:48:27	0 d, 0 h, 0 m, 22 s			
•		Area taglio	23-03-2017 16:48:27	23-03-2017 16:52:54	0 d, 0 h, 4 m, 27 s	23.85"	23.893°	23.871°
$\bigcirc$	0	Cella frigorifera	23-03-2017 16:52:54	23-03-2017 16:53:16	0 d, 0 h, 0 m, 22 s			
0		Area taglio	23-03-2017 16:53:16	23-03-2017 16:53:49	0 d, 0 h, 0 m, 33 s			
0	0	Cella frigorifera	23-03-2017 16:53:49	23-03-2017 16:53:58	0 d, 0 h, 0 m, 9 s	23.893°	23.893°	23.893°
•		Area taglio	23-03-2017 16:53:58	23-03-2017 16:55:13	0 d, 0 h, 1 m, 15 s	23.936°	23.936°	23.936°
0	0	Cella frigorifera	23-03-2017 16:55:13	23-03-2017 16:55:25	0 d, 0 h, 0 m, 12 s			
•		Area taglio	23-03-2017 16:55:25	24-03-2017 10:02:15	0 d, 17 h, 6 m, 50 s	22.348°	25.737°	24.216°
0	0	Cella frigorifera	24-03-2017 10:02:15	24-03-2017 10:04:13	0 d, 0 h, 1 m, 58 s	25.78°	25.78°	25.78°
0		Area taglio	24-03-2017 10:04:13	24-03-2017 10:04:56	0 d, 0 h, 0 m, 43 s	25.823°	25.823°	25.823°
0	0	Cella frigorifera	24-03-2017 10:04:56	24-03-2017 10:06:01	0 d, 0 h, 1 m, 5 s	25.78°	25.78°	25.78°
0		Area taglio	24-03-2017 10:06:01	24-03-2017 10:06:33	0 d, 0 h, 0 m, 32 s			
0	0	Cella frigorifera	24-03-2017 10:06:33	24-03-2017 10:18:51	0 d, 0 h, 12 m, 18 s	24.751°	25.695°	25.2239
0		Area taglio	24-03-2017 10:18:51	24-03-2017 10:19:23	0 d, 0 h, 0 m, 32 s	24.708°	24.708°	24.708°
0	0	Cella frigorifera	24-03-2017 10:19:23	24-03-2017 11:56:01	0 d, 1 h, 36 m, 38 s	23.421°	24.665°	23.956°
0	•	Area taglio	24-03-2017 11:56:01	24-03-2017 11:56:12	0 d, 0 h, 0 m, 11 s			
0	0	Cella frigorifera	24-03-2017 11:55:12	24-03-2017 11:57:05	0 d, 0 h, 0 m, 53 s			
$\bigcirc$	•	Area taglio	24-03-2017 11:57:05	24-03-2017 11:57:15	0 d, 0 h, 0 m, 10 s			
0	0	Cella frigorifera	24-03-2017 11:57:15	24-03-2017 11:57:37	0 d, 0 h, 0 m, 22 s			

# Isole di lavoro

